

Ministry of Health  
and Long-Term Care

Assistant Deputy Minister  
Acute Services Division

5th Floor, Hepburn Block  
Queen's Park  
Toronto ON M7A 1R3

Telephone: (416) 327-2414  
Facsimile: (416) 327-8835

Ministère de la Santé  
et des Soins de longue durée

Sous-ministre adjoint  
Division des services en matière de soins actifs

Édifice Hepburn, 5 étage  
Queen's Park  
Toronto (ON) M7A 1R3

Téléphone (416) 327-2414  
Télécopieur (416) 327-8835



February 22, 2007

Memorandum To: Chief Executive Officer, Chief Financial Officers  
Public Hospitals

From: John McKinley  
Assistant Deputy Minister  
Acute Services Division

Re: **Update on the 2007/08 HAPS/HAA Negotiations**

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As reported in the latest *Accountability Agreement Update*, Kevin Empey, Executive Vice President, University Health Network, and Wolf Klassen, Vice President, Program Support, Toronto East General Hospital, have come on board this week, as ministry leads, to complete the 2007/08 HAA negotiations.

With local negotiations coming to a close and a large number of hospitals having signed or in a position to sign their HAAs, we still have some work to do to complete agreements with all hospitals. We remain committed to ensuring that all HAAs are completed prior to the assignment to LHINs, which is anticipated for April 2007.

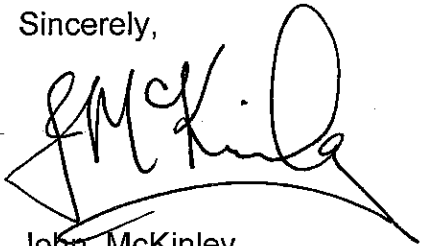
To that end, we have enlisted leadership from the sector to assist us with the next and final stage of negotiations.

Both Kevin and Wolf have extensive knowledge of hospital operations and a good sense of the related challenges. This will enable them to fully assess the situation of hospitals with unsigned HAAs, and work with them in the coming weeks towards finalizing their agreements. It goes without saying that hospitals are expected to meet all the performance obligations in their HAAs.

Kevin and Wolf are currently being briefed by ministry staff, and they anticipate being able to move forward next week.

I would like to take this opportunity to recognize the tremendous amount of work accomplished so far by the sector, in very little time. I know that hospitals with unsigned HAAs will extend their fullest cooperation to Kevin and Wolf, ensuring a successful conclusion to this year's process and the timely transition of LHINs.

Sincerely,

A handwritten signature in black ink, appearing to read 'John McKinley', written over a horizontal line.

John McKinley  
Assistant Deputy Minister

- c: Board Chair
- Hospital Chief of Staff
- LHIN CEO
- Hillary Short, President, OHA
- Mary Catherine Lingberg, CAHO
- Tariq Asmi, GTA/905 Healthcare Alliance